Strengthening Transition Partnerships Through Community Conversation Events

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## Abstract

Strong collaborations are critical to successful youth transitions. Preparing students with disabilities for life after high school requires extensive partnerships within and beyond the school. However, transition educators often struggle to meaningfully engage the people and programs that exist within their local community. A community conversation event is a practical, fun, and effective way for districts to capture fresh perspectives and identify innovative, local solutions to persistent challenges in transition education. The purpose of this article is to highlight the key steps for planning for a community conversation, implementing the event, and using information gathered to inform improvements to transition programming. We draw from our work supporting 10 Tennessee school districts who hosted their own community conversations to reflect upon and improve their transition practices. We provide resources, materials, and tips for school districts to implement a successful event that leads to improvements in transition programming and student outcomes.

#### **Strengthening Transition Partnerships Through Community Conversation Events**

Haines County Schools is a rural school district with dedicated, passionate staff. Despite their best efforts, the district found that their graduates with disabilities experienced uncertain outcomes. Some students successfully enrolled in college programs, obtained jobs that interested them, or lived independently. Others dropped out of college, failed to find good jobs, and seemed to do little more than stay at home with their parents. It became clear that a lack of consistent transition programming across the district left students without adequate preparation for adulthood. Special educators felt alone in this work. Even after various attempts at staff meetings and professional development sessions to brainstorm new solutions, many of the strategies generated by staff just seemed stale and tired. Moreover, some of the veteran teachers expressed reluctance to implement new practices in their classroom because they were unsure of how they could make them fit in their own community. For example, teachers wondered, "How can we take our students out in the community for more work-based learning if we feel local businesses aren't willing to have us?" The district was in need of some fresh perspectives and innovative solutions to improve student outcomes. Although they wanted to partner more with their local community, they were unfamiliar with many of the local opportunities and supports available.

Youth with disabilities are quick to share about their dreams for life after high school getting a good job, going to college, moving away from home, forging new friendships, starting a family, participating in their community, making their own choices, enjoying new freedoms, and much more. Middle and high school is a critical period for students to develop the skills, knowledge, experiences, and connections that will prepare them for these varied pursuits. Through well-planned coursework, engaging school programs, extracurricular involvement, positive peer relationships, guidance from adults, community activities, and formal services, students are equipped to attain their personal goals for life after high school. When schools design and deliver a strong transition education, they help advance a primary purpose of special education—to "prepare [students with disabilities] for further education, employment, and independent living" (Individuals with Disabilities Education Improvement Act, 2004).

To accomplish this purpose, transition education must be a highly collaborative endeavor. Providing the breadth and depth of preparation students need to be successful after graduation requires that a "coordinated set of activities" be implemented by a range of partners. In schools, special educators must work in tandem with general educators, career and technical educators, guidance counselors, related services providers, and others to deliver high-quality assessment, planning, and instruction. At the same time, they must involve employers, postsecondary institutions, disability agencies, community services, families, and others to ensure students have opportunities and supports beyond the school and after graduation. In short, best practices in transition have always emphasized the necessity of strong collaboration (Kohler & Field, 2003), and schools that do this well may see better outcomes for their students (Flowers et al., 2018).

Yet, schools often struggle to meaningfully engage the people and programs within their local community that could be drawn upon to support transitions for students with disabilities (e.g., Carter, Awsumb, et al., 2020; Hirano et al., 2018). Educators lament their lack of time and limited awareness of potential partners. Adult agencies cite the size of their caseloads or the absence of invitations from school. Families may not feel valued or are uncertain about how best to contribute. And community partners are often overlooked as sources of natural support and insights into local opportunities. Most of all, many schools are uncertain of how best to convene their community in effective, efficient, and enjoyable ways.

What might it look like for schools to involve new partners in supporting the transition

education of students with disabilities? As technical assistance providers, we have been supporting school districts across Tennessee to reflect on and strengthen transition services and supports for youth with disabilities. One novel component of this work has been the implementation of transition-focused "community conversation" events hosted by these districts and attended by a cross-section of local citizens. In this article, we draw upon our experiences assisting districts to convene their community using this practical and powerful approach. In the sections that follow, we describe the community conversation approach, highlight its benefits for practitioners and school districts, and outline eight steps for hosting your own community conversation event. All of the materials needed to host a community conversation can be downloaded free of charge at <u>https://transitiontn.org/community-conversations/</u>

## What is a Community Conversation?

Adapted from the World Café model (Brown & Issacs, 2005), a community conversation is an asset-based approach for identifying and engaging a diverse group of local stakeholders in structured dialogue that addresses the transition needs of students with disabilities (Carter & Bumble, 2018). A local planning team identifies and invites a cross-section of diverse community members to attend a community conversation event. This includes individuals typically involved in discussions about disability (e.g., educators, disability agencies, families), as well as those without disability expertise but with pertinent knowledge and connections regarding their community (e.g., employers, community leaders, civic groups, faith communities). During the 2-hr event, 30 to 60 attendees (or more) participate in three distinct rounds of small-group conversations. Each round addresses a single question that prompts attendees to identify resources, ideas, and personal connections that could enhance transition programming for the students with disabilities who reside in that community. Between each round of discussion, attendees switch tables and continue the conversation with a new combination of neighbors. The event culminates with a whole-group discussion in which attendees share the most promising and actionable strategies they heard throughout the conversation. During each round of conversation, detailed notes are taken to document every idea generated. As a result, the school district hears fresh perspectives they had not yet considered, discovers innovative ways to address persistent challenges, and explores connections with local partners with whom they were previously unfamiliar.

## What are the Benefits of Hosting a Community Conversation?

School districts are in a prime position to host a successful community conversation event. Core tasks-like forming strong planning teams, involving people with disabilities, and creating a comfortable atmosphere for collaboration—are part and parcel of what educators do in their daily work. In the literature, studies describe the successful efforts of both rural and urban communities to host events designed to develop new partnerships and generate unique solutions around preparing youth with disabilities for adulthood, including those with high-incidence and low-incidence disabilities (e.g., Dutta et al., 2016; Trainor et al., 2012). Moreover, school districts benefit greatly from and enjoy this approach for improving transition programming (Carter et al., 2020). Districts can use the data they collect to identify important training and support needs for their staff and students. The community conversation approach is an innovative strategy for addressing transition issues because it capitalizes upon an individual community's unique culture, priorities, and available resources. Using this approach can generate hundreds of new ideas and spur a variety of impactful changes after the event. Surveys of attendees consistently find that people (a) think the event was a good investment of their time, (b) learned new information about their community, (c) met new people in the community, and (d) identified

ideas that could be taken to improve transition outcomes (Carter et al., 2020). In addition, special educators and transition personnel across diverse communities have reported positive experiences hosting community conversations (Parker-Katz et al., 2018).

## Steps for a School District to Host a Successful Community Conversation Event

To improve their transition practices, the Haines County Schools team decided to host a community conversation during which they could crowdsource ideas from the very community where their students would live, learn, and work after graduation. The team decided to focus their event on increasing student employment during high school and after graduation. They felt this was a current priority for their district to make the most immediate improvements in preparing students for the future. They were ready to start planning their community conversation event. Several important steps were needed to design this new kind of event and recruit people to attend.

Although community conversations are to be individualized to reflect the goals, culture, and resources of a particular district, they should still incorporate the eight components outlined in the following section. Figure 1 includes a timeline for planning and implementing the event, as well as follow-up steps. We encourage you to apply these steps in ways that meet the needs of your own district using the extensive collection of supplemental materials available at our website to plan and implement a successful community conversation:

https://transitiontn.org/community-conversations/

# **Step 1: Assemble a Planning Team**

Prior to the community conversation event, form a core planning team of three to five members who will take responsibility for organizing the event. Enlist individuals from various stakeholder groups who are well-connected with the local community, strong communicators, consistently responsive, and passionate about their own roles. You may also include (a) staff who do not work specifically with students with disabilities and (b) individuals from the local community on the planning team. For example, a career technical education teacher may have relationships with local businesses, while a district administrator may be well-connected to the mayor's office—each could be helpful in recruiting attendees. Additionally, planning team members will complete logistical tasks, such as calling potential attendees or acquiring food donations. Delegate tasks based on the personal strengths and interests of each individual team members and implement strategies for regular communication to make the planning process more manageable. Enlist the help of students with disabilities wherever appropriate (e.g., disseminating event invitations, assisting at the event).

## **Step 2: Choose a Venue and Date**

Decisions regarding the location, date, and time of the event directly impact attendance. When selecting a venue, consider a location that is easy to find and where attendees will feel the most comfortable. Although a school location (e.g., auditorium, gym, library) can be a point of pride for the community, consider other familiar places, such as a community center, popular restaurant, or other event space. Selecting a more neutral space might encourage families or community members who are hesitant to come into the school. With community connections, you may often find a space free of charge. Regardless of the location, select space that is accessible for people with disabilities, lends itself well to small-group conversation, and can accommodate any technology that may be needed to facilitate the event (e.g., projector, screen, speakers, microphone). When choosing a date and time for the event, avoid potential conflicts with other events in the local community, such as school athletics, faith-based activities, or community events. As you think about potential attendees, consider their likely availability. Parents may have more availability to attend in the evening, while local employers may have more time during the day when business is slow. See Figure 2 for potential barriers and solutions when planning the event.

# **Step 3: Recruit Attendees and Gather Responses**

When recruiting, prioritize a heterogenous mix of attendees. To ensure that the most knowledgeable and productive mix of people attend, consider those who can provide insights into how students can be equipped with a range of knowledge, skills, experiences, and connections that will prepare them for working, learning, and living independently in adulthood. Include individuals typically involved in formal transition planning (e.g., educators, families, students, counselors, related service personnel, disability agencies, administrators). However, limiting the event to school personnel fails to bring in new perspectives and ideas. Therefore, recruit individuals outside of the school or disability field who know the community well and have perspectives not yet considered. This could include a local employer without knowledge of disability but with job opportunities, a congregation with the capacity to help with transportation, or a local non-profit looking to provide support to community members. Furthermore, inviting prominent community members could increase interest in the event and broaden the perspectives provided. For example, one district we supported invited their state representative, allowing him to learn about issues concerning students with disabilities in his district and prompting conversations about how to be a strong advocate when speaking with government agencies. In two other districts where school board members attended the event, their conversations with parents and teachers during the event resulted in much-needed adaptive equipment being purchased for students. Strong community conversations typically include between 30 and 60 attendees. Events with more than 100 attendees may result in a less intimate atmosphere. Figure

3 suggests potential attendees.

Districts have used a wide range of approaches to recruit attendees, including phone calls, emails, word-of-mouth from well-respected people, printed flyers, social media, and their local or school newspaper. Several districts we supported advertised their event on a local radio channel, and one district even aired a commercial featuring their student-run business on the local television station. Use recruitment strategies that make the most sense for your community. For example, whereas an urban community was responsive to social media advertisements for their event, a rural community with limited internet connectivity chose to rely on phone calls and distributing flyers door-to-door. Divide responsibilities amongst team members for reaching out to specific groups that are a part of their personal networks (e.g., families, employers, community agencies) and documenting efforts using a file storage tool like Google Docs. Give people a way to confirm that they will attend and follow up with reminders to ensure they attend. Consider partnering with a school-sponsored group (e.g., National Honor Society) or community organizations (e.g., Rotary International) to help with recruitment efforts. We include recruitment tools and sample invitations on our website.

## **Step 4: Develop Thoughtful Conversation Questions**

Ensure the questions used to structure the community conversation event are aligned with your district's goals. Transition programming encompasses a wide scope of topics, such as (a) student-focused planning and development for postsecondary employment, education, independent living, or community participation; (b) family engagement; (c) interagency collaboration; and (d) program structures (Kohler et al., 2016). Some districts we supported used three questions to guide three rounds of conversation: *(1) What outcomes are important for students with disabilities in our community as they leave high school? (2) What could we do to* 

prepare students for success in all of these areas while they are still in school? (3) How could we partner better with communities, employers, and families to support this transition? Another district had a specific goal of improving employment outcomes for all students with and without disabilities. They used these three questions: (1) As a school and community, how are we creating strong pathways to future careers and job placement for our students? (2) What could we be doing better or differently in this area? (3) How can we ensure all students—including those with disabilities—are accessing these opportunities? Most events use a different question for each round of conversation (i.e., three to four questions) to gather different types of information. Others have repeated one or two questions across multiple rounds to deepen the level of ideas shared on a certain question. Regardless of the questions, events typically last 2 hours.

## **Step 5: Prepare Personnel and Materials for the Event**

Develop a day-of-event checklist to ensure all tasks are completed to prepare for the event. You will need to prepare registration sheets, decorations, paper placemats for attendees to jot down notes, and note-taking sheets for table hosts to record ideas. Arrange for refreshments, such as dessert and coffee, snacks or appetizers, or even a catered meal. Explore creative ways of acquiring free food (e.g., donations from a local restaurant, bringing homemade treats; see Figure 3). Finally, prepare an end-of-event survey through which attendees can provide feedback on the event, share additional ideas, or commit to helping move forward on the ideas that were shared. Examples of each of these items are available as downloadable materials on our website.

Identify individuals on the planning team and other school staff who can assume key roles at the community conversation. First, identify someone to serve as an overall facilitator for the conversation. Ensure that this individual is a strong communicator who can address why the

topic matters and provide an overview of how the discussion will take place. This could be a teacher, administrator, transition coordinator, or even a parent. Second, identify people who can serve as table hosts. Their will use note-taking sheets to record legible notes on all ideas discussed at their table while keeping the conversation focused, solutions-oriented, and comfortable for all attendees. Provide guidance to table hosts on how to encourage discussion and document the ideas effectively. Third, some events involve additional speakers who can help set the stage for the conversation. For example, one district began their event with a panel of business owners who discussed the benefits of employing high school students with disabilities. Another district event began with a student who talked about his involvement in the work-based learning program. A third district showed a video montage featuring highlights of their students' work experiences in the community.

To begin the planning process, the team at Haines County Schools decided to put together a small team of six individuals to help plan their community conversation. Once they created the team, they assigned roles, and everyone got to work. Four members with numerous personal connections were in charge of inviting people to attend and getting the word out to the community. The other two were particularly creative individuals who took charge of scheduling the event, booking the venue, arranging food, preparing materials, and finding table hosts.

The team decided to have their event on a weekday evening at the local public library. The space was centrally located in town, free to reserve, provided a neutral setting, and already had the technology they needed (e.g., projector, screen, microphone). Starting at 6:30 pm enabled parents and employers to attend after the workday. After securing the venue, they created invitations via a free graphic design platform. Next, they compiled a master list of individuals, organizations, and local businesses to invite and assigned a team member to each one. They distributed invitations using email, social media, phone calls, and flyers to allow for many different types of community members to learn of the event. The team specifically contacted the mayor's office and other community leaders who they felt could increase community interest in the event. The team set up a Google form for attendees to respond to keep track of registration and identify additional attendees as needed.

As they waited for responses to roll in, the team met to finalize the three questions they wanted the community to discuss at the event: (1) What skills, experiences, and knowledge is necessary for students to find a good job in our community? (2) What could we do to better prepare students for employment while they are still in school? (3) How could we partner better with communities, employers, and families to support this transition to the workplace? Finally, they began preparing materials, creating a day-of-event checklist, and arranging for refreshments. One teacher had students create signs and other decorations personalized with the district's logo. The team secured a donation of pizzas and soft drinks from a local pizzeria and asked parents to make homemade baked goods for the event. The team asked a teacher with strong speaking skills and good connections to the community to serve as the event facilitator. They asked other school staff to be table hosts. Prior to the event, each table host viewed a short training video describing their roles and tasks. The team felt prepared to host their community conversation event!

# **Step 6: Set Up the Event and Implement Procedures**

On the day of the event, set up a registration table for attendees to sign in, arrange tables for small-group conversations of 4-8 people, set out note-taking sheets for table hosts to record notes and paper placemats for attendees to write down any additional ideas they do not share aloud, and arrange the food table. As you decorate, consider personal touches that can foster a warm and inviting atmosphere for the event, such as having students greeting at the door, creative table decorations, and soft background music. Most districts we supported followed a similar schedule: (a) attendees arrive and get food (15 min); (b) the facilitator welcomes everyone and presents a brief overview of the event (20 min); (c) three rounds of small-group conversation commence, between which attendees rotate tables (15 min each); (d) attendees engage in one round of large-group conversation in which people share out the best ideas they heard and a staff member writes down the ideas (15 min); and (e) facilitator makes closing remarks and provides time for attendees to network (15 min). For each round, attendees are asked to rotate to a different table to with a new set of people. This timing can be flexible based on your district's preferences, and the facilitator can use a timer or music to keep attendees to time. Figure 4 illustrates how participants might rotate from table to table.

On the evening of the community conversation, the Haines County Schools team arrived at the venue 1.5 hours ahead of time to set up. They pulled up a short PowerPoint presentation to facilitate the event, created a registration area for attendees, and set out refreshments. The food, the personalized decorations, the light music, and students serving as greeters all created a welcoming atmosphere. When setting up tables, they ensured accessibility through wide aisles and spaces for wheelchair access at tables. Staff members serving as table hosts reviewed a onepage description of their roles before other attendees arrived. It reminded them to write down all ideas, to avoid using acronyms in their notes, and to keep the conversation positive and solutions oriented. Once attendees arrived and settled in, the event began with the facilitator's welcome and overview of how the night would work. Next, the facilitator displayed a visual timer on the screen to keep track of time throughout three rounds of small-group discussion. Table hosts diligently wrote down all of the ideas that were shared at their table and encouraged attendees to write down additional ideas on paper placemats. Participants changed tables between rounds to speak with new people and hear new ideas. The conversation concluded with each table host sharing out a couple of the best ideas they heard throughout the evening. Ideas included creating an advisory board of local businesses to help the district secure student internships in the community and having businesses offer virtual job tours to students. All of the attendees completed a brief feedback survey and many people lingered after the event to network with other attendees they had met. For example, a special educator in the district exchanged information with a member of the chamber of commerce with hopes to create the advisory board.

## Step 7: Prioritize Promising Ideas and Distribute to Community Members

After the community conversation event, review the information that was gathered and identify next steps to prioritize. Compile all of the information from the event, including the table host notes, attendee placemats, "harvest" round notes, and any anecdotal observations from team members. There are several options for deciding how to move forward. You can compile all of the ideas that attendees shared, look over the list, and identify ideas raised multiple times across tables. For example, ideas for increasing school-employer partnerships for work-based learning were suggested by multiple people at one district's event. An alternative approach is to focus on ideas shared by table hosts during the "harvest" round of whole-group conversation. Another potential strategy would be to include a question about the most promising ideas heard on the end-of-event survey and use attendee responses to identify ideas to put into practice. Select the approach that is most practical when considering the number of ideas that were generated, staff available to help, and the desired timeline for moving forward with ideas.

After reviewing the event materials, it is important to share back your ideas with the community to maintain excitement and momentum for next steps. You could create a community

conversation summary report that includes a brief overview of the event and a list of promising ideas people shared. Incorporate pictures from the event or graphical illustrations of the ideas. This report can be disseminated through the mail or by email using the contact information provided by attendees during event registration. See our website for examples.

#### **Step 8: Set Goals and Evaluate Progress**

Finally, use the event findings to begin improving transition programming in the district. Set goals for improvement based on ideas found to be promising. For example, after identifying a recommendation to increase school-employer partnerships from event notes, one district crafted a goal to develop new partnerships with businesses. In addition to examining ideas generated at the community conversation event, you may find it helpful to gather additional information to supplement what you heard. Although a community conversation can generate numerous potential ideas for improvement, these recommendations are stronger when confirmed by other sources. For example, districts we supported surveyed school staff (e.g., special educators, general educators, guidance counselors, career technical education teachers) about their views of program needs and surveyed parents about their child's transition experiences.

To organize your improvement efforts and promote accountability, choose one or two focused goals, develop action steps, delineate staff responsibilities for each goal, and develop a timeline for follow-up checks and goal completion. Document information in an action plan and store the plan in an accessible location – such as a shared file storage system - to be referenced by all team members as necessary. During scheduled follow-up meetings, monitor goal progress and identify when adjustments or new steps are needed for sustainability. Finally, select a community member from outside of the school to take responsibility for checking in regularly and attending follow-up meetings to ensure that your team is making progress towards its goals for program improvement.

After their event, the Haines County Schools team reconvened to look at ideas that were shared by their community. Table hosts had collectively written down hundreds of ideas discussed during the three rounds of small-group conversation. The other major source of information came from the end-of-event surveys, which asked each attendee to write down the idea they were most excited about pursuing. For example, many people at the event mentioned expanding opportunities for student internships. To gain a better understanding of this idea, the team looked at end-of-event survey results and noticed that many attendees rated existing relationships between the community and local businesses as minimal.

After looking at the various sources of information and identifying patterns, the team discussed what ideas they could readily pursue and put into action immediately to have the biggest impact on their students. They decided upon a goal of connecting every student with a disability to at least two job shadowing experiences by the end of their junior year of high school. They used a goal-setting template to formalize their plans and detail achievable, actionable steps. The team set regular monthly meetings to implement these steps and to make connections with local businesses who could offer students these experiences. They emailed a brief event summary to all attendees that addressed what they learned and explained the goal they had set. They also requested that anyone who wanted to assist in arranging internships for students reach out to help the school team make it a reality. The team planned to evaluate the success of the event at the end of the school year by assessing if every student had participated in at least two job shadow experiences. After doing so, they planned to reassess ideas and move forward with additional plans for improving transition programming.

# **Concluding Thoughts**

School districts looking to generate fresh ideas for improving the transition outcomes of their students with disabilities have much to gain from convening the local community and hearing from new perspectives. The community conversation approach provides a practical, fun, and effective way to gather local citizens. It forges new connections within the community. And it identifies ideas for addressing longstanding challenges to preparing students to obtain success in college, employment, independent living, and community participation. We encourage you to consider how the events hosted across Tennessee—and described in this article—might be adapted to meet the needs of your school and community to improve the outcomes of your students with disabilities. Finally, we encourage you to utilize templates, samples, and tips on hosting a community conversation from our free professional development website.

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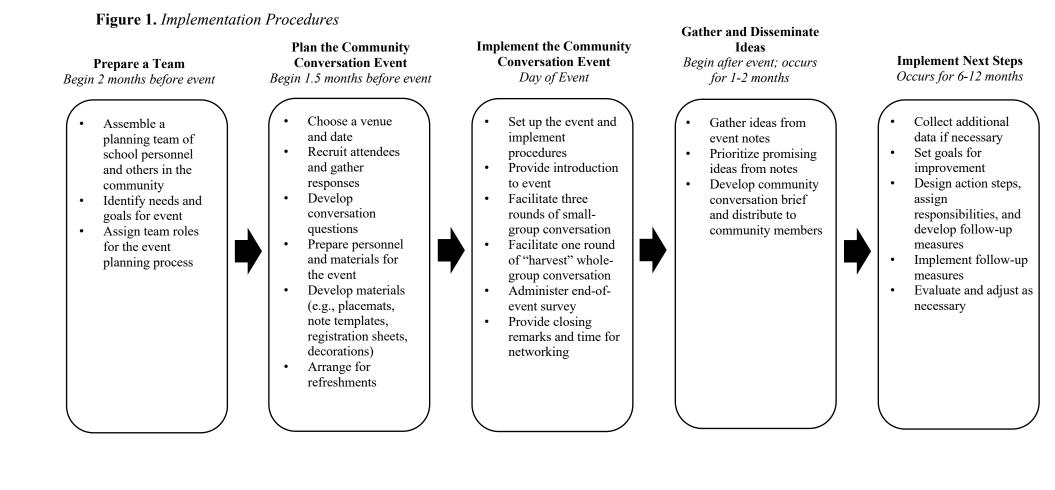


Figure 2. Common Barriers and Possible Solutions

Barrier	Possible solutions
Administrator	• Emphasize opportunities for the district to build new connections with local
reluctance to	employers, organizations, and government
host event	• Identify creative ways to host the event at no or little cost to the school
	• Invite the press to raise positive awareness for the district
Limited	• Ask local businesses if they could donate refreshments or funds
funds for	• Provide an inexpensive nacho bar or potato bar
refreshments	• Ask the school's foods/culinary class to bake cookies or other desserts
	• Check with local service organizations (e.g., Lions, Kiwanis, Rotary) for funding
	Ask parents to bring homemade baked goods
Difficulty	• Look for large meeting areas at local colleges or libraries
identifying a	• Check for a community center room that would accommodate everyone
venue for the	• Call area businesses and ask if they have large training rooms
event	• Ask local organizations about room availability (e.g., American Job Center, YMCA)
	• Ask a local restaurant or banquet hall if they could provide space
Difficulty	• Rule out obvious conflicts first (e.g., church night, school sports, district events)
deciding on a	• Send a survey with potential dates/times to learn of likely attendees' availability
time	• Consider holding an event during the school day over lunch
	• Try to find a time that works for most, even if it does not work for everyone
Having time	• Form a strong team comprised of school and community members
to recruit	• Use a shared online document (e.g., Google docs) to organize people to invite, and
potential	assign team members to make contacts and document their efforts
attendees	• Have a faculty meeting and ask school staff to personally invite five or more friends
	or business acquaintances
	• Take students into the community and speak with businesses door-to-door
	• Use media blasts (e.g., social media, email, text) or robocalls to announce the event
Ensuring	• Use a free RSVP system (e.g., Evite) and collect emails and phone numbers
people	• Send out reminder postcards after people register to attend
actually	• Email or text a reminder a few days before the event, expressing thanks for their
attend	involvement
	• Let business members know who else is coming, so they will know others there
	• Ask attendees to bring a friend, partner, or work colleague with them
	• Offer students extra-credit to attend and bring their family members
	• Provide students with special roles at the event (e.g., greeter, server of refreshments,
	presenter) to entice their parents to attend
a 11	Announce that translation will be available for non-English speaking families
Small-group	• Train table hosts in advance on how to manage table conversations (see training tools
discussion	at <u>www.transitiontn.org/community-conversations</u> )
issues	• Address table etiquette during the opening welcome comments
	• List questions on placemats so participants can organize their thoughts and ideas;
	these can be submitted at the end of the event
	• Have the organizers circulate around the room, encouraging participation from all
	table members

# Figure 3. Example Stakeholders to Invite to the Event

#### Who Should Come to a Community Conversation?

When hosting a community conversation, think strategically when deciding who to invite and be sure to include a wide representation of the community. Any one of the people on this list might be able to help a student identify a career interest, find a job, obtain transportation, locate housing options, discover a volunteering opportunity, or secure a mentor.

#### School Community

Special Educators Paraprofessionals/Job Coaches Vocational/CTE Teachers School/District Administrators Related Services Providers School Board Members

#### **Community Members**

Civic Leaders Local Political Representatives College Disability Coordinators Volunteer Organizations (e.g., AmeriCorps, Habitat for Humanity) Special Interest Groups (e.g., Garden Club)

## **Disability Organizations**

Community Rehabilitation Providers Local Residential Services Vocational Rehabilitation Staff Job Training Sites (Goodwill, Project SEARCH) Family Support Agencies (food bank, respite) Legal Counseling (Disability Rights, Legal Aid) Inclusive Higher Education Programs

#### **Business Community**

American Job Centers Small Business Association Local Stores and Restaurants Chamber of Commerce Parents/Family Members of Current Students School Counselors General Educators Students (Past and Present) Staff Members to Translate for Non-English Speakers School Honorary Societies (e.g., National Honor Society)

Rec Clubs (e.g., YMCA, YWCA, Boys and Girls Club) Mentor Groups (e.g., Big Brothers/Big Sisters, SCORE) Faith Community Members Service Agencies (e.g., Kiwanis, Lions Club, United Way) Mental Health Groups (e.g., NAMI, Counseling Centers) Immigrant and Refugee Services

Pre-ETS Providers Independent Living Centers Special Recreation (Best Buddies, Equine, Special Olympics) Disability Advocacy (The Arc, Dyslexia Association, Down Syndrome Association) Camps and Summer Programs Adult Day Programs

Union Apprenticeship Programs (IBEW, Plumbers and Pipefitters) Employer Resource Networks Area Hospitals, Hotels, and Other Large Employers

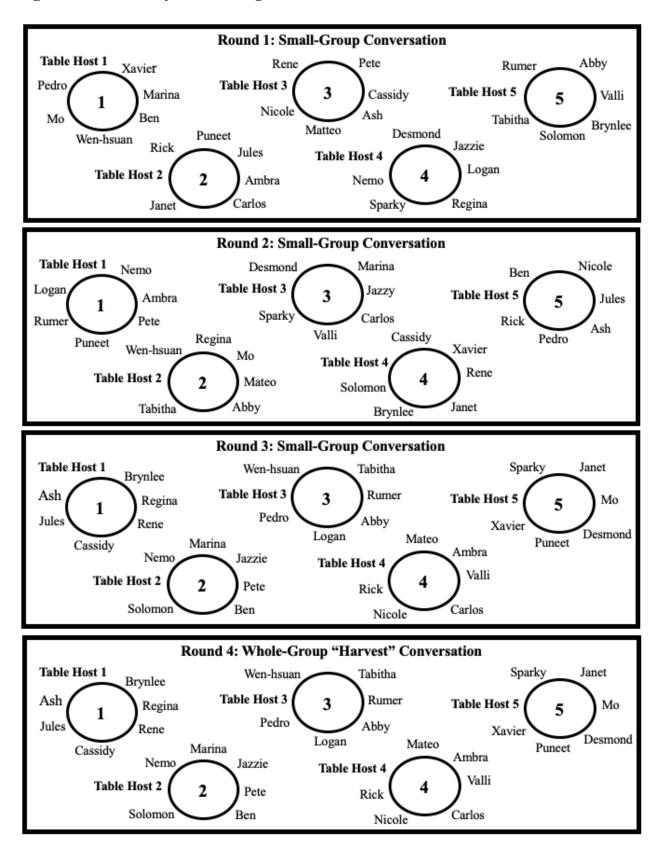


Figure 4. Illustration of Room Arrangement and Procedures